

National Aeronautics and  
Space Administration  
**Lyndon B. Johnson Space Center**  
2101 NASA Parkway  
Houston, Texas 77058-3696



Reply to Attn of: ER-07-014

February 2, 2007

To Whom It May Concern,

I am pleased to be able to write this letter of recommendation for Dr. Arjang Hourtash. I have known and worked with Dr. Hourtash as a colleague and as his supervisor over the past three years. It has been a pleasure having him as part of our team.

Dr. Hourtash is an engineer of the highest caliber, who is meticulous about the work he does. He excelled in the technical aspects of his tasks. Dr. Hourtash immediately proved his solid engineering and technical skills developing advanced math models and tools to explore new domains within the realm of robotics. Dr. Hourtash proved to be self-motivating and fully capable of determining the correct course of action to complete his assigned projects and achieve the desired goals.

Dr. Hourtash's work was always of the highest caliber and always exceeded customer and management expectations. It was a pure pleasure working with Dr. Hourtash and would welcome any opportunities to work with him in the future.

Again, I highly recommend Dr. Hourtash. I have no doubt Dr. Hourtash will excel in any technical endeavor that he chooses to pursue.

A handwritten signature in black ink that reads "Toby B. Martin".

Toby B. Martin  
Automation, Robotics and Simulation Division  
NASA - Johnson Space Center  
2101 NASA Parkway  
ER5  
Houston, TX 77058  
281-244-5133